



HERBERT  
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## CAROLINA ROCHA

VISITING ATTORNEY

[New York](#)

Carolina is a visiting attorney in our arbitration practice group.

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## BACKGROUND

Carolina graduated first in her class with honors for excellent performance from the Universidad de Montevideo Law School in 2016, and was admitted to practice law in Uruguay in 2017. She earned her LL.M. degree from Harvard Law School in 2021, where she awarded honors for her final thesis on international law.

From 2017 to 2021, Carolina was an assistant professor on Procedural Law in Universidad de Montevideo. She taught with a Justice of the Administrative Litigation Court of Uruguay and former Judge of the United Nations Appeals Tribunal for three years. She also assisted the coordinator and member of Review Commission of the Ibero-American Institute of Procedural Law in reviewing and drafting editions to the draft Arbitration Model Code to Ibero-America.

During this time, Carolina researched case law on Family Law in Uruguay for the first restatement project in Uruguay mirroring U.S. Restatements of the Law and co-authored the two-volume book 'Derecho Jurisprudencial ~ Derecho de Familia' resulting from the research project, published by Thomson Reuters Uruguay in 2019. She was also appointed by the Universidad de Montevideo as oralist at the 8th Latin American International Commercial Arbitration Competition in Santiago, Chile, in 2015, and as oralist in the 23rd Willem C. Vis International Commercial Arbitration Moot, in Vienna, Austria, as well as in the Belgrade Open Pre-Moot, in 2016.

## KEY SERVICES

[International Arbitration](#)

## EXPERIENCE

Carolina is a visiting attorney in our arbitration practice group. Carolina represents clients, with a focus on Latin America, in several complex international arbitration proceedings under the rules of the most important institutions, including ICC, UNCITRAL, ICSID and PCA. Carolina acts for clients in oil & gas, construction, ports, mining, technology and regulated markets arbitration cases.

Before pursuing her post-graduate studies, Carolina worked for several years as an associate in the Disputes Resolution team in Ferrere, the largest firm in Uruguay with a top-tier arbitration group. She represented domestic and international clients on cross-border investment, commercial and corporate dispute resolution.

Carolina is a native Spanish speaker, is fluent in English and is proficient in reading Portuguese.

Carolina's experience includes:

- successfully represented a Korean engineering and construction company against one of its subcontractors before ICC in a dispute arising from a contract for the engineering and construction of the largest combined cycle power plant in Uruguay.
- representing two subsidiaries of an oil and gas Brazilian company against the Uruguayan State in disputes related to gas distribution in Uruguay; one in an ICC arbitration and the other in an ad hoc arbitration.
- successfully represented the minority shareholder of the owner company of one of the major hotel projects in Uruguay in an ICC arbitration dispute related to the breach of a shareholder agreement.
- representing a technology company in an ICC arbitration arising from a contract dispute against a Mexican provider in relation to the design of a digital wallet project.
- representing a mining company in an over 3 billion dollars investment treaty claim deriving from frustration of an iron ore project in Uruguay before the Permanent Court of Arbitration.
- representing seven international oil companies in the first litigation in Uruguay brought by a group of fishing companies against the Uruguayan State related to hydrocarbon

exploration on the Uruguayan continental shelf.

- representing the owner of a technology platform in a labor dispute brought by a driver using the app. This case was the first local decision on enforcement of an arbitration provision between the company and a driver using its app.
- representing a Belgian-owned company in a shareholder dispute related to one of the biggest free zones in Uruguay.
- advising a film producer in a potential dispute arising from copyright infringements to a distribution agreement.

## PUBLICATIONS

- “Ecuador is Now Officially a Contracting State of the ICSID Convention” (Herbert Smith Freehills, 2021) (co-authored with Amal Bouchenaki, Christian Leathley, Daniela Páez, Florencia Villaggi and Emily Westphalen).
- “The Recognition and Enforcement of Awards in Uruguay,” in *Recognition and Enforcement of Arbitral Awards in Latin America and the Caribbean* (Juris Publishing, forthcoming 2021) (co-authored with Soledad Díaz).
- “Derecho Jurisprudencial ~ Derecho De Familia” (Thomson Reuters Uruguay, 2019) (co-authored with Walter Howard, Virginia Salvo and Pilar Álvarez).
- “Análisis y valoración de los documentos electrónicos como medios de prueba. Análisis de la jurisprudencia Reciente,” in *XIX Jornadas Nacionales de Derecho Procesal* (FCU, 2019) (co-authored with Sebastián Barreira).
- “Límites Internos al Derecho de Informar,” in *25 Revista de Derecho Universidad de Montevideo*, Year XIII (Universidad de Montevideo, 2014) (co-authored with Pilar Álvarez).

## MEMBERSHIPS

- Former Member of the Executive Committee of the Uruguayan Very Young Arbitration Practitioners (URUVYAP)
- Former Member of La Alianza, a student organization of Latin American law students at Harvard Law School
- Former Online Editor of the International Law Journal of Harvard Law School
- Member of the Editorial Committee for the Rules' Amendment of the Conciliation and Arbitration Center of the Uruguayan Chamber of Commerce